

Sustainable Business Job Search Resources





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Part I: Exploring the Options



Career landscape



Lots of buzzwords...

Social entrepreneurship Renewable energy **Mobility** Resilience Sustainable supply chains Carbontech Fair trade Climatetech Environmental justice Mission-driven business Community/government sustainability Impact investing **Energy strategy** Environmental conservation **B** corporations Diversity, equity, & inclusion Corporate sustainability Circular economy Sustainable development goals (SDGs) Climate finance Sustainability consulting Values-based business Venture philanthropy Electric vehicles **Smart cities** Green real estate Stakeholder engagement **Corporate EHS** Sustainable agriculture Corporate social responsibility (CSR) Corporate Citizenship

Sustainability reporting

Social enterprise Climate policy

Labor rights

Cleantech finance

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Social impact

Academic/campus sustainability

Nonprofit management

Lots of buzzwords...

Mobility

Social entrepreneurship Renewable energy

Resilience

Sustainable supply chains

Fair trade

Carbontech

Mission-driven business

Environmental justice

Climatetech

ESG

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Community/government sustainahility

Environmental

Diversity, equity, &

Sustainable dev

Venture philanthropy

Stakeholder enga

Corporate

Academic/camp Social impact

Takeaways for job seekers:

- I. If you are interested in combining your business skills with your passion for environmental and/or social change, there are lots of possibilities.
- There are full-time roles working on these issues.
- 3. There are ways to incorporate these themes into lots of other "traditional" business roles.

Nonprofit management

Climate policy Cleantech Tinance

Example job titles

Corporate Sustainability / Corporate Social Responsibility

Example Roles

- Manager of Sustainability & ESG, JetBlue Airways
- Environmental Program Manager, Apple
- Sustainable Materials & Innovation Program Manager, REI
- Global Impact Partnerships Manager, Facebook

Finance & Investing

Example Roles

- VP, Global Sustainable Finance, Morgan Stanley
- Investment Officer, **Grantham Environmental Trust**
- Investment Director, Mission Related Investing,
 Cambridge Associates

Consulting

Example Roles

- Lead Associate, Renewables & Environment, Booz
 Allen Hamilton
- Sustainability Consultant, **ERM**
- Consultant, The Context Network



Example job titles

Marketing

Example Roles

- Brand Manager Better For You Portfolio, Danone
- VP, Marketing, **Ripple Foods**
- Marketing Director, charity: water
- Social Media Marketing Intern, Inspiring Capital

Nonprofit Management

Example Roles

- Director of Research Standards, Sustainability
 Accounting Standards Board (SASB)
- State Director, The Nature Conservancy
- Dir. of Governance & Global Partnerships, C40 Cities
 Climate Leadership Group

Entrepreneurship / Venture Capital

Example Roles

- Co-Founder & CEO, MovingWorlds
- Co-Founder, Kunoa Cattle Co.
- Managing Partner & Co-Founder, Wireframe
 Ventures
- VP, Agriculture Capital

Supply Chain

Example Roles

- Director, Secondary Packaging, AB InBev
- Sr Sustainability Manager, North America Supply Chain Innovation, Nike
- Global Procurement & Sustainability Director, AB
 InBev



Example job titles

Science & Engineering

Example Roles

- Energy & Sustainability Researcher, ICF
- GIS and Research Intern, World Wildlife Fund
- Product Manager, Vehicle Management, Rivian
- Senior Scientist & Data Visualization Specialist,
 Indigo Ag

Energy Management

Example Roles

- Energy & Sustainability Manager, Cisco
- Energy Manager, CBRE
- Energy Program Manager, Facebook

Policy

Example Roles

- Senior Consultant, Policy Advisory & Research,
 Sustainable Energy Use, DNV GL
- Program Director, Southeast Policy, Energy
 Foundation
- Senior Advisor for Environmental Justice, NYC
 Mayor's Office of Climate Policy

(and lots of others, too, of course)



Trends affecting hiring

- The Inflation Reduction Act will drive \$370B++ investment in power, buildings, and transportation infrastructure.
- Companies are looking to make good on corporate climate/net zero commitments.
- Racial equity, environmental justice, and diversity & inclusion are attracting funding as well as corporate attention.
- Growth trajectories are strong for renewable energy, energy storage, electric vehicles, and charging infrastructure.
- VCs, private equity, and philanthropists are upping investment in climate tech, including carbon removal technologies.
- Demand for **ESG investing** products, services, and jobs is expanding (so is backlash rhetoric). Metrics and measurement are high priorities.
- Consumer goods and apparel companies are taking steps towards the circular economy.
- The need for **climate adaptation** solutions is becoming more urgent.

Huge opportunities and huge threats loom for US clean energy in 2023

Wind and solar deployment fell steeply in 2022. Can the Inflation Reduction Act help

electric vehicles

Inside Volkswagen's big bet on

Volkswagen is doubling down on electric vehicles with the opening of a cutting-



EPA announces \$100M in environmental justice grants

The EPA will award grants through its Environmental Justice Collaborative Problem-Solving Cooperative Agreement Program and its Four Justice Government-to-Gove

7 trends shaping food and

The year begins with a new focus on giving consumers what they want, from RTD cocktails to tech-enabled products to sustainability to better labeling.

beverage in 2023

THE WALL STREET JOURNAL

ISSB Plans to Finalize Rules on Disclosure of Climate-Related Risks in 2023

Sustainability Takes Center Stage at CES 2023

CES, the world's largest consumer electronics event shows that sustainability is becoming crucial across all tech sectors



McKinsey & Company

ESGtoday Net Zero Asset Managers Initiative Hits \$66 Trillion AUM

McKinsey partners with Stripe, Alphabet, Shopify, and Meta on \$925 million carbon removal commitment

Thinking through your options



Sustainable Careers Matrix

ORGANIZATION

Do you want to work in a "**traditional**" business organization (Fortune 500 corporation, consulting firm, investment bank)? Or, do you want to be working for a company or nonprofit whose core product or service is **sustainability-oriented** (ie, part of the mission)?

ROLE

Do you want your role to be in a "**traditional**" business function like marketing, strategy, finance, accounting, or supply chain management? Or, do you want your job title and function within the organization to be **sustainability-oriented**?

(Next slide: See how these intersect, with examples.)



Sustainability

"Traditional"

Sustainable Careers Matrix

ORGANIZATION

"Traditional"

Sustainability-Oriented

Examples

- Finance Planning Manager, Nike
- Solutions Lead, Data & Analytics, Google
- Consultant, Deloitte

Examples

- Associate Brand Manager, Ben & Jerry's
- Senior Supply Planner, Patagonia
- Business Development, *SolAmerica Energy*

Examples

- Manager, Sustainable Innovation, Gap Inc.
- Head of Sustainability & ESG, Darden Restaurants
- Senior Manager Community Engagement, **Timberland**

Examples

- Director, Carbon Dioxide Removal Fund, ClimateWorks Foundation
- Sustainability Consultant, ERM
- Sustainable Enterprise Program Manager, World Resources Institute

5 key questions to ask yourself

1. Impact

What kind of impact do you want to have? What issue do you want to work on?

2. Sector

• What kind of organization do you want to work for? (nonprofit, government, large company, small company, B corp)

3. Industry

What industry do you want to focus on?

4. Role

What kind of work do you want to do in the organization?

5. Geography

Do you have a geographic focus?



Getting started: Advice for students



Advice for undergraduate students

- Decide what *issue* you are most interested in (climate? energy? human rights? environmental justice?) and start in any role with an organization that is working on this issue
 - You will build skills over time
 - Working close to the issue will help you understand who the players are, where the levers of change are
- Build experience with internships, school projects, volunteer activities
- For entry-level jobs, look for job titles with "Analyst" or "Coordinator" in the title
 - Expect to be in the role only 1-2 years; accept that the work may not sound exciting; learn what you can and move up

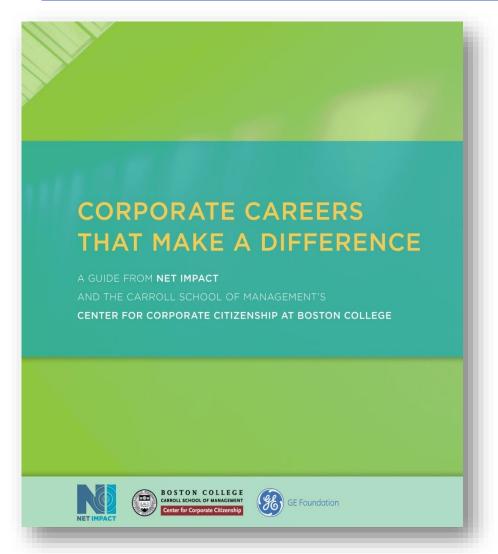


Helpful perspectives

- "Designing a career that matters: Advice to the incoming class" by Dan Vermeer
- "What does a 'head of sustainability' actually do?" by Sarah
 Drumm
- "The 4-Step Guide to Starting a Career in Sustainability for Undergraduates" by Trish Kenlon
- "Hire Learning" article series from Greenbiz
- > and, see more for learning about career options



Traits of sustainability professionals



- 1. Team Oriented
- 2. Determined Commitment
- 3. Peripheral Vision
- 4. Strategic Thinker
- 5. Systems Perspective
- 6. Collaborative Networker
- 7. Influential Communicator
- 8. Change Driver



Part II: Navigating the Job Search



Job search strategies & tips



Conducting the search

Network.

There's no shortcut. More than half of sustainability professionals have their current job as a result of a conversation (not a job posting). Spend most of your job search time building your professional network and reaching out for conversations.



Fill gaps in your skillset.

To be a great candidate, do you need industry experience? Subject matter expertise? Skills like financial analysis, marketing, or lifecycle analysis? Look for opportunities to fill gaps with classes, volunteer activities, internships, consulting projects, or extracurricular activities.

Embrace the diversity of your background.

Most sustainability professionals have worked in more than one sector (private sector, government, NGO). Many have moved between skillsets (eg, marketing, policy, data analytics, science, communications). Don't worry if you have an unusual background; tell a story that helps connect the dots (while also finding ways to fill gaps).



Conducting the search

- Create structure for your search.
 - It's easy to spin your wheels. Identify 30 organizations you'd like to work for, and develop a plan for networking with each one. Create realistic and achievable goals for yourself (for example, "Reach out to three contacts this week" or "Complete five informational interviews before the end of the month").
- Gather a support team.
 - It's hard to stay positive when you feel like you're in this alone. Teaming up with a small group of students or fellow job seekers with similar interests can help. Compare notes, check in, hold each other accountable.





Conducting great informational interviews

- What's it like to be a professional in this space?
 - What's your day-to-day job is like?
 - What skills are you most using? (quantitative vs. "soft" skills?)
 - What's next for you in your own career?
 - What conferences do you attend? What news sources do you read?
- How can I prepare?
 - If I hoped to work on your team in the future, what skills would I need to have? What would make me stand out as a candidate? What would be the most valuable experience I could gain between now and then?
- What's the most interesting sustainability challenge facing your industry right now?
- If time and money were no object, what project do you wish you could work on right now? Follow-up possibility: I'm open to taking on some consulting work (or a student project/internship/independent study); is that a project I could help you with?

Tips:

Read up in advance
Find points of common interest
Ask for advice, not a job
Be sincerely interested
Respect their time
Follow up



Tips for applying

- Focus on your transferrable skills.
 - It's okay if you haven't worked in sustainability previously. What skills from your past experience translate to this role – eg, project management, budgeting, data analysis, marketing strategy, report-writing, policy analysis?
- Focus on the employer's need; use their terminology.
 - What are the business drivers for this initiative/project/program? How does the employer define impact? Does the role include both social and environmental issues? Demonstrate that you understand what they need.





Tips for applying (continued)

- Passion is important... but not a differentiator.
 - You're passionate about the mission, but so is every other candidate. How have you turned your passion into actions?



- Use specific examples to back up your assertions of skills and interests. "I am a good communicator as evidenced by..."
- ❖ Be ready to "make the business case" for sustainability.
 - In an interview, you might be asked: "How does sustainability/CSR/climate action/DEI translate into business value for our company? Why should we care?" Be prepared with an answer in the company's specific industry context. Different companies care about sustainability for different reasons.



When sustainability is not in your job title

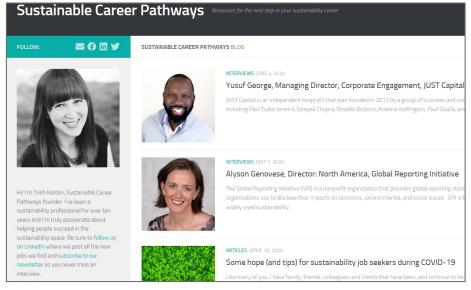
- Think about the points of intersection between your business unit/role and social/environmental impact.
 - Where are the material impacts?
 - What levers of change do you have?
 - What resources do you?
- Join employee engagement efforts in your office (recycling/volunteering initiatives, "green team," diversity task force).
- Outside of work, join the board of a nonprofit in your interest area.
- Volunteer, ideally in a skills-based role. Can you help a nonprofit organization with their marketing strategy or financial management?
- Think long-term. What is your sustainable business dream job 5 years from now? What skills & experience do you need to get there?



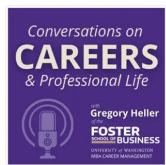
Job search resources



Learning about career options



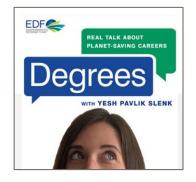
Sustainable Career Pathways website https://sustainablecareerpathways.com/



<u>Conversations on Careers</u> https://conversationsoncareers.com/



<u>Sustainability Defined Podcast</u> <u>https://sustainabilitydefined.com//</u>



<u>Degrees Podcast</u> https://business.edf.org/degrees



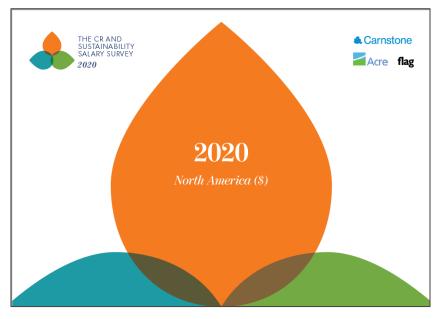
<u>Net Impact Corporate Careers that Make a Difference Report</u>
https://www.netimpact.org/research-and-publications/corporate-careers-that-make-a-difference



Career trends & salary data



Annual GreenBiz State of the Profession Report
https://www.greenbiz.com/report/state-profession-2022-report



Acre CR & Sustainability Salary Survey
https://crsalarysurvey.com



Sustainable business news

- Corporate Eco Forum Weekly Briefing
 www.corporateecoforum.com/weekly-briefing
 ** Highly recommend! **
- GreenBiz www.greenbiz.com
- Axios Generate newsletter
 www.axios.com > newsletters
- Sustainable Brands
 www.sustainablebrands.com
- Triple Pundit www.triplepundit.com

- Reconsidered.co Newsletter
 www.reconsidered.co/sign-up
- Financial Times Moral Money www.ft.com/moral-money
- McKinsey & Co. Sustainability Blog <u>www.mckinsey.com/business-</u> functions/sustainability/our-insights
- Canary Media www.canarymedia.com
- Bloomberg Green
 www.bloomberg.com/green



Sustainable business topic overviews



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Fashion & Sustainability: What Every MBA Needs to Know

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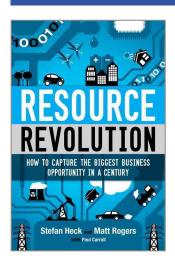
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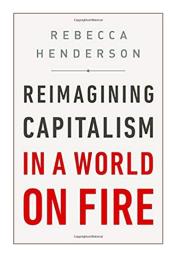
MBA EDGE

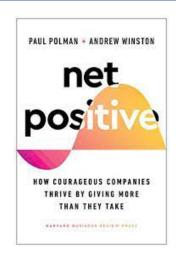
https://www.mba-edge.com/

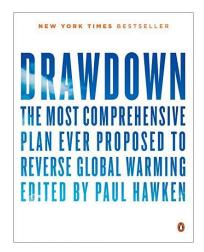


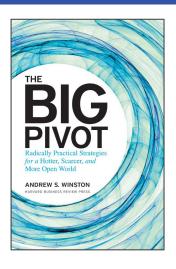
Books: Sustainable business

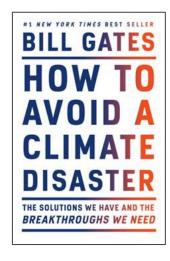


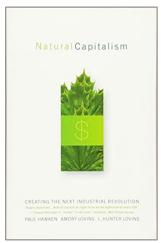


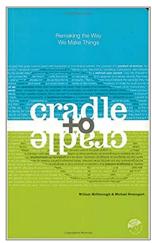


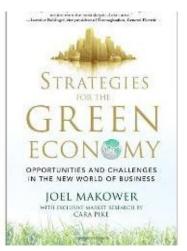


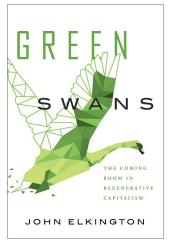








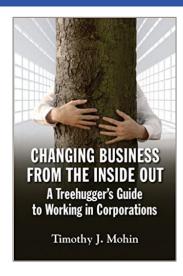


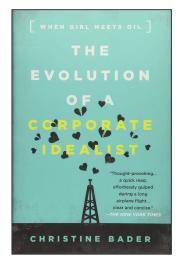


For additional book
 recommendations from Ed
 Carley, see:
 http://edsjobslist.com/
 eds-recommended-reading/

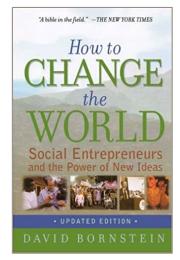


Books: Working in sustainability

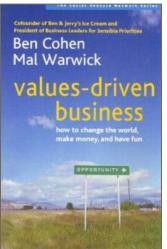


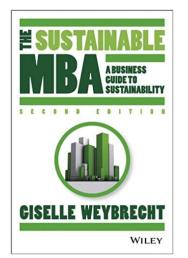


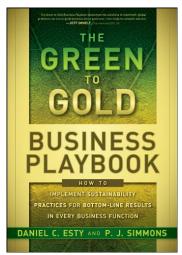






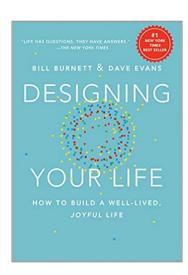


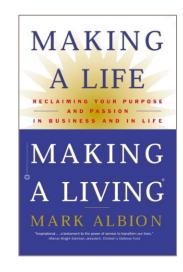


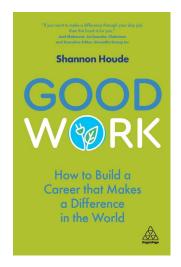


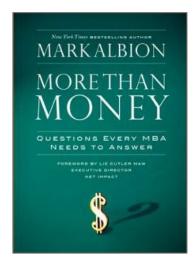


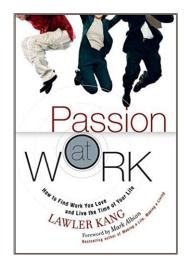
Books: career exploration

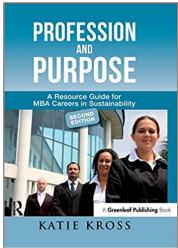


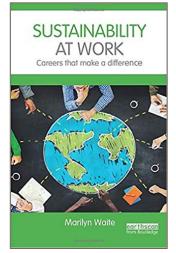


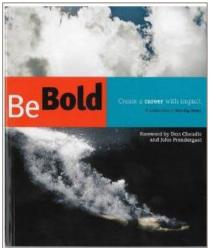


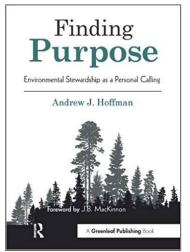














Conferences

For students specifically:

- ClimateCAP: The Global MBA Summit on Climate, Capital & Business (MBA student audience)
- Net Impact Conference (primary audience is students; great for learning & exploring career options)

Industry events (ask about volunteer opportunities for reduced rates):

- GreenBiz conferences (volunteer opportunities exist as well as Emerging Leaders scholarships):
- Business for Social Responsibility (BSR) Conference
- Sustainable Brands Conference
- Ceres Global Conference
- Cleantech Forum North America
- SOCAP (Social Capital Markets Conference)
- Engage for Good
- Sustainable Investment Forum North America

(among others)



Finding sustainable companies

- Rankings
 - WSJ Most Sustainably Managed Companies
 - Just Capital Rankings
 - Global 100
 - Newsweek's Most Responsible Companies
 - 3BL's 100 Best Corporate Citizens
 - CDP A List Companies
 - Global Cleantech 100
 - Ethisphere's Most Ethical Companies
 - Sustainalytics' ESG Risk Ratings
- Investment Indices
 - S&P ESG Index Family
 - FTSE4Good Index Series
 - <u>Calvert Responsible Indices</u>
 - Other sustainable investment funds

Directories

- BSR members
- Sustainable Brands corporate members
- Sustainability Consortium members
- ASBC Business Members
- WBCSD member companies & regional affiliate organizations
- B Corp directory
- Green Business Network members
- 1% for the Planet business members
- Ceres Company Network
- Accounting for Sustainability (A4S)
- Speakers & sponsors at conferences
- Local/regional green business organizations



Groups to join

- The Young Sustainability Network
- Diversity in Sustainability
- Women of Color Collective in Sustainability (WOC/CS)
- Women in Cleantech & Sustainability
- Women+ in Climate Tech
- Black Environmentalist Alliance
- GreenTech Noir
- Young Professionals in Energy (& local chapters)

- Work on Climate Slack Group
- MCJ Collective Member Group
- Net Impact (& local student or professional chapters)
- LinkedIn groups relevant to your issue/industry interests
- LinkedIn groups for your city/region
- LinkedIn groups affiliated with your university alma mater



Geographic-centered resources

- If you have a specific geographic focus, look for local chapters of:
 - Net Impact (professional chapters)
 - American Sustainable Business Council (state chapters, US)
 - Green Drinks International (city chapters, global)
 - US Green Building Council (chapters)
 - Women in Sustainability (hubs, mostly Europe)
 - Impact Hubs (global)
 - LinkedIn groups



Job boards

Recommended:

- Reconsidered.co Jobs Board
- Ed Carley's Clean Energy & Sustainability jobs list (sign up for emails)
- Indeed
 - > "Sustainability" search
 - > "ESG" search
 - > "Climate" search
- BSR > CSR Jobs Board
- Net Impact > Career Center
- Greenbiz.com > Jobs
- B Corp Job Board

- Climatebase
- Green Jobs Network

More lists:

- Sustainable Career Pathways Job Resources
 List by Trish Kenlon
- "The 51 Best Places to Look for Social Impact Jobs in 2020" by Alexandra Nemeth, MovingWorlds.org
- <u>People to follow on LinkedIn</u> for sustainability jobs



Job boards (continued)

Industry- or topic-specific:

- <u>Dayaway Careers</u> (energy)
- Young Professionals in Energy Job Board (energy)
- Energy Folks Job List (energy)
- GIIN (Global Impact Investing Network) Job Board (impact investing)
- <u>US SIF (Social Investment Forum) Job Board</u> (ESG/impact investing)
- Good Food Jobs (food)
- <u>NextBillion Job Board</u> (development & emerging markets)
- Ocean Job Board (marine)
- Josh's Water Jobs (water)

Recruiters' job listings:

- Weinreb Group
- Dylan Green
- CA Environmental Associates
- Good Citizen
- Acre
- Koya Partners
- On-Ramps



Opportunities for diverse young professionals

- Roger Arliner Young (RAY) Diversity Fellowship RAY Conservation Fellows and RAY Clean Energy Fellows 2-year paid fellowship
- <u>Empowering Diversity in Clean Tech (EDICT) Internship</u> paid summer internships in clean energy and climate tech
- <u>Urban Sustainability Directors Network (USDN) Equity Diversity Inclusion</u>
 <u>Fellowship</u> paid summer internships working with local governments
- <u>GreenBiz Emerging Leaders</u> paid travel to GreenBiz conferences (apply before each conference)



Outside the US

(caveat: I have limited experience with these)

Job Boards:

- Bmeaningful (Canada)
- GoodWork (Canada)
- EnvironmentJob (UK)
- For Purpose Jobs (UK)
- GreenJobs Online (UK)
- Reconsidered.co Jobs Board (UK, Europe, US)
- <u>tbd</u> (Germany)
- Skoll Jobs Board (Global)
- <u>NextBillion Jobs Board</u> (Global)
- Business & Human Rights Resource Centre (Global)

- <u>Ethical Jobs</u> (Australia)
- GreenCareer (Australia)
- <u>Do Good Jobs</u> (New Zealand)

Recruiters:

- Acre (UK, Europe, US)
- Allen & York (UK, Europe, US)
- <u>Ellwood Atfield</u> (UK, Europe)











The Center for Energy, Development, and the Global Environment (EDGE) at Duke University's Fuqua School of Business is a dynamic hub for education, thought leadership, and industry engagement that enables current and future business leaders to understand and respond effectively to the interrelated global challenges of energy transition, environmental sustainability, and sustainable development.

Learn more about our graduate MBA and MEM/MBA programs at: https://centers.fuqua.duke.edu/edge/



About the author



Katie Kross is a sustainability educator, thought leader, and speaker. She directs educational and extracurricular programs for MBA and MEM/MBA students as the managing director of the Center for Energy, Development, and the Global Environment (EDGE) at Duke University's Fuqua School of Business, including editorial oversight for the MBA EDGE knowledge platform.

She is also the author of *Profession and Purpose: A Resource Guide for MBA Careers in Sustainability* (2nd ed., Greenleaf Publishing, 2014).

Follow Katie on LinkedIn: <u>@Katie_Kross</u>